# Marketing Your Child Nutrition Program

Barb Minger, MS, RD



- Serve delicious food that kids want to eat
- Meet the federal regulations
- Stay in the "black"





# Sodium Targets

Sodium Reduction: Timeline & Amount							
	Baseline:	Target 1:	Target 2:	Final Target:			
	Average						
Age/Grade	Current	July 1, 2014	July 1, 2017	July 1, 2022			
Group	Sodium Levels						
	As Offered <sup>1</sup>	SY 2014-2015	SY 2017-2018	SY 2022-2023			
	(mg)	(mg)	(mg)	(mg)			
School Breakfast Program							
K-5	573 (elementary)	≤ 540	≤ 485	≤ <b>430</b>			
6-8	629 (middle)	≤ 600	≤ 535	≤ 470			
9-12	686 (high)	≤ 640	≤ 570	≤ 500			
National School Lunch Program							
K-5	1,377 (elementary)	≤ 1,230	≤ 935	≤ 640			
6-8	1,520 (middle)	≤ 1,360	≤ 1,035	≤ 710			
9-12	1,588 (high)	≤ 1,420	≤ 1,080	≤ 740			

#### This healthy lunch exceeds Target 2 sodium limits.





## **SNA** Position on Nutrition Guidelines

- o Maintain the Target 1 sodium levels and eliminate future targets. The Institute of Medicine warned that "reducing the sodium content of school meals as specified and in a way that is well accepted by students will present major challenges and may not be possible." (School Meals: Building Blocks for Healthy Children, 2010)
- o Restore the initial requirement that at least half of grains offered with school meals be whole grain rich. The current mandate that all grains offered be whole grain rich has increased waste and costs and contributed to the decline in student lunch participation. Students are eating more whole grains, but schools still struggle with students' regional and cultural preferences for specific refined grains, such as white rice, pasta, grits or tortillas. The temporary whole grain waiver process is inconsistent across states, limiting the availability of waivers to struggling schools unable to meet overly burdensome application mandates.

## Obstacles for Nutrition Guidelines

- Manufacturers have a difficult time keeping up with required changes that meet nutritional guidelines and are palatable
- Containing cost continues to be a goal for every operator and increased waste has created severe cost issues
- Decreased participation is a problem the state of Michigan is down 1 million meals from this same time last year



## Staying in the Black

- Menu too large? Benefits of cutting it down
  - 12 menu items may be too many
- Selling 10-12 of one item? Is that good?
- Menu popular items
- Cross utilize products
  - Use Chicken Tenders for more than 1 recipe (salads, wraps, a la carte)







## Ways to increase participation

- Test products with students
  - Team up with the Student Council
  - Host an Informational night with Parents and Students to showcase your program
  - Discuss history and evolvement of nutrition guidelines
- Speed up lines
  - Layout
  - POS system
  - Grab 'n Go
- Limit choices to popular items
  - How do you know what the popular items are?



## Marketing your Program

- Promote your menu (get help from students)
  - Website
  - Electronic signage
  - Great photos
  - Texting
  - Social Media
- Tie a promotion to products that incorporates students
  - Maybe use a giveaway
- Spread the good word in the community
  - Back to school flyer, promote in the menu
- Sample your products with parents and students
  - This is a great way to get more participation







## Marketing your Program

- Mimic popular restaurants' offerings
- Packaging
  - Black containers will increase their participation by at least 1.5%-2%
  - No sporks (Students want real utensils)
  - It is all about presentation
  - Is Sustainability important to your program?
    - Recyclable, Compostable?
- Condiments are huge with students
  - Choices
  - Bold flavors









# Goals of School Lunch Program

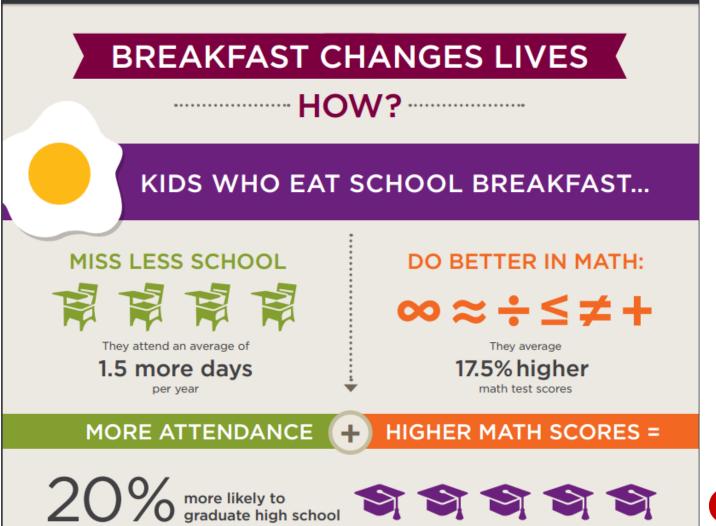
#### Think Inside "The Box" Lunch

- Increases participation
- Cooler and hot box friendly
- Strong brand with national manufacturer products
- Limit the amount of items on menu that day
- Popular day
- Kids want portability Serve Portable items
- Use black boxes





What other programs do you offer beside Lunch?





## **School Breakfast Toolkit**

## Learn about breakfast meal service models

Meal Service Models	Where is it served?	When is it served?	How is it served?	Who does it work with?	What does the research say?	Other Considerations
Breakfast in the Classroom	Classroom	After the school day begins, immediately following opening bell	Transported to and from the classroom by school nutrition staff and/or student volunteers	Can work in any school setting; most commonly used in elementary schools	Highest success rates; success rates as high as 98 percent of school enrollment	More common in districts with over 50% free and reduced price meals
Grab n' Go Breakfast	Cafeteria, Hallways and common areas (inside and outside)	Before the school day begins	Stations can be set up in a variety of locations including the cafeteria and other high traffic areas such as hallways or entryways	Can work in any school setting; works well for students who come to school too late to eat in the cafeteria	In secondary schools over 70% of schools experience an increase in school breakfast participation	Speediness of the process, kiosk locations and marketing are important factors to be successful
2nd Chance Breakfast/Brunch	Cafeteria, Hallways	After first period	Served in the same manner as a traditional breakfast in the cafeteria or in the same manner as Grab n' Go	Can work in any school setting; most commonly used in secondary schools	Average of 15- 45% increase in participation level	Speediness and ease of process are important
Breakfast Vending	Cafeteria, Hallways and common areas (inside and outside)	Before the school day begins and between classes	Vending machines allow self-service of hot and cold breakfast items	Usually available in secondary schools only	Breakfast vending is a new model currently being used in 1% of schools	Vending locations, maintenance, and student training are important



## What other programs do you offer beside Lunch?



- Do you offer Specialty Coffee Drinks?
  - We have a coffee cart to help you.
  - We have recipe ideas nutritionally analyzed to fit the Smart Snack Compliance.
  - Successful in secondary schools
  - Revenue generation
  - Consider % of free
    and reduced lunches



## Partnerships with Groups outside of Food Service

- How many of you work with and sell products to your Boosters?
- What about Concessions? Do you manage? Or at least sell them the products?
- What about Student Organizations for Fund Raising?





## Partnerships with Groups outside of Food Service

- Here's a way to create a win win situation...
- Provides a safe way to generate income for student organizations
- It also generates income for the foodservice program
- In essence, it is a profit sharing program that gives back to your customers in a safe learning environment





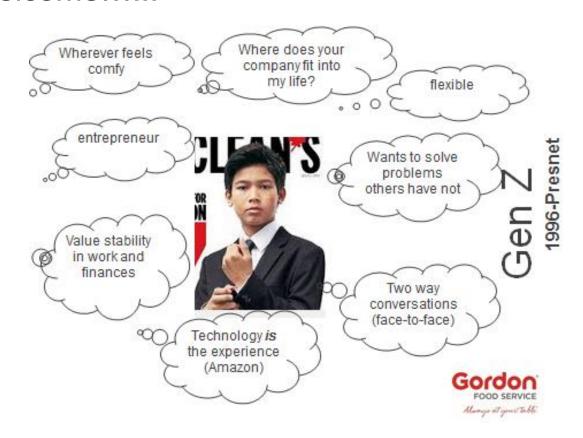
#### **Limited Time Offers**

- Promote what is currently running in the "Fast Food Chains"
  - Its "free" advertising so utilize what is being promoted on national TV
- The key to an LTO is making sure you promote it before you start the promotion
- You also have to run the promotion for at least 1 month
  - For example: Every Thurs will be Boneless Wings served with a special dipping sauce
- Then stop running it and bring it back 3-4 months later if it was a successful item and either place it on the menu or offer it again as an LTO and promote it as "It's Back!"



## Do you know who your customer is??

- Millennials have left the building...
- Welcome.....





## Do you know who your *new* customer is??

- Who is after Gen Z??
- Generation Alpha
  - Anyone born after 2010
  - Will grow up with iPads in hand,
  - Never live without a smartphone, and
  - Have the ability to transfer a thought online in seconds.
  - The most transformative generation ever.





## Are you looking to upgrade or remodel??

 Gordon Food Service offers a 3 Party Solution called VGS (Visual Graphics Systems Inc).

HOW WE CAN SUPPORT YOU

CONTACT US VIA PHONE OR EMAIL AND WE WILL RESPOND WITHIN 24 OF INITIAL INQUIRY.

WEBINARS AVAILABLE FOR CDS'S AND CLIENTS.

GFS-SPECIFIC MARKETING TOOLS AVAILABLE VIA EMAIL OR HARD COPY.

LEARN MORE ABOUT US AT: VGSONLINE.COM

PRODUCT TUTORIALS AVAILABLE AT: YOUTUBE.COM/USER/VISUALGRAPHICSYSTEMS

PLEASE CONTACT DOUG OWENS FOR VGS PROGRAM SPECIFICS.

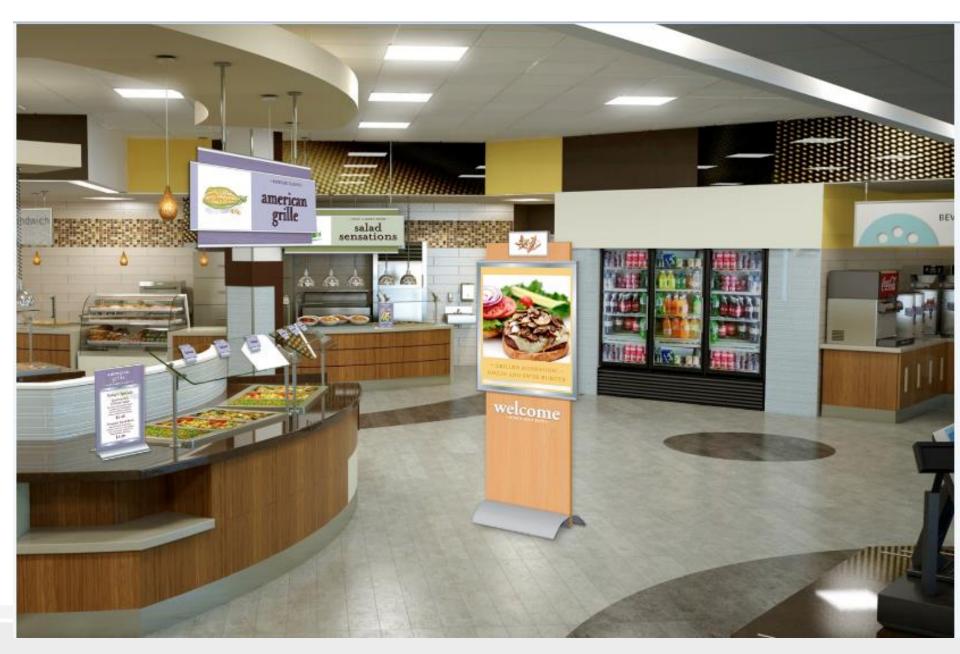










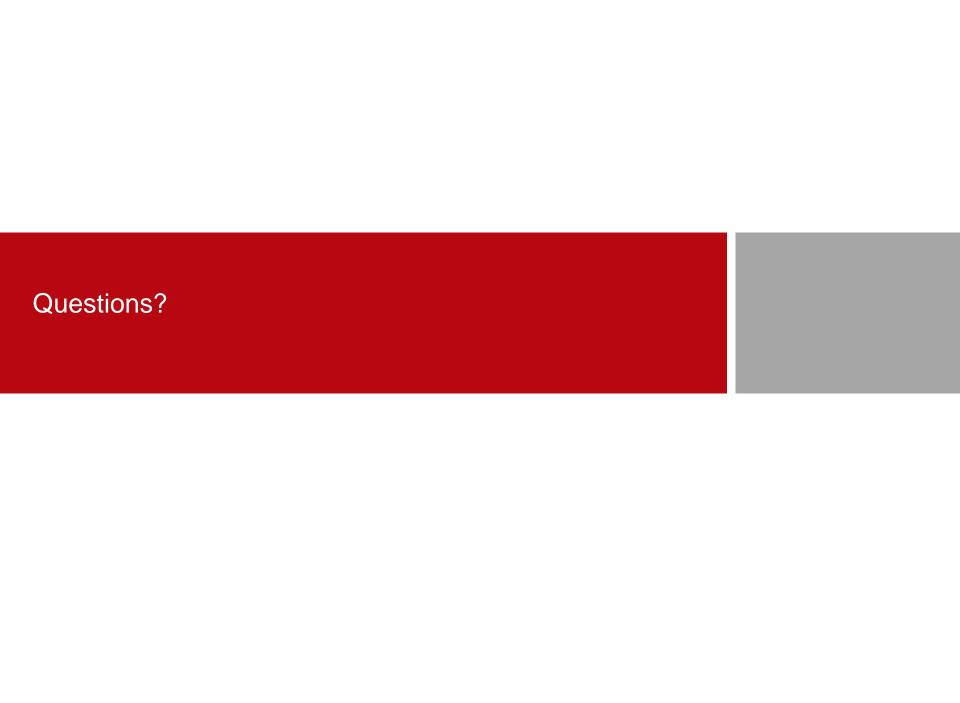


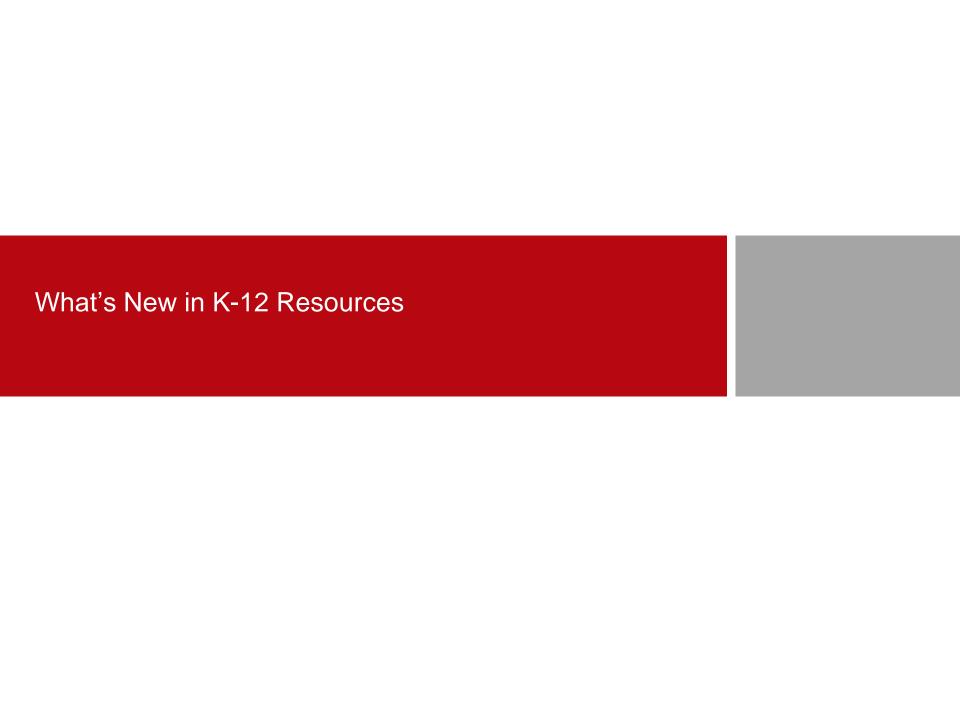


## Key Take-Aways

- Separate yourself from the pack
  - Be innovative in everything you do
- Understand your audience
  - Know what they need and give them what they think they need
  - Make school lunch fun again!



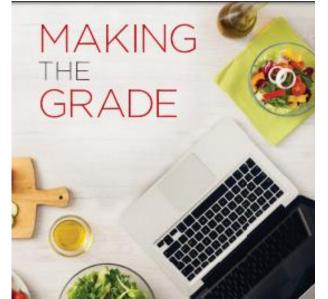




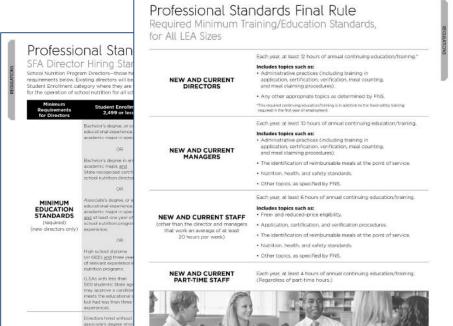
# Professional Standards Requirement

- As of SY 2015-16, all schools that participate in the NSLP/SBP must comply with Professional Standards requirements
  - Hiring Standards
  - Training Standards
- As part of the training standards, all school nutrition employees must achieve annual professional standards training hours (4-12

hours/year depending on job role)







## Professional Standards Training

- Webinars and Foodservice Training Topics (in-services) are available in each of the 4 Key Areas (Nutrition, Operations, Administration, Communications & Marketing)
- Can be used to train your staff and provide them training hours towards their annual requirement; trainings may vary in length (15 mins - 1 hour)

Nutrition						
Webinars		Training Topics				
USDA Learning Code	Title	USDA Learning Code	Title			
1320	Bite into a Healthy Lifestyle	1110	Basics of School Breakfast			
1320	Flavor Explosion	1110	Basics of School Lunch			
1160	Food Allergies: What You Need to Know to Protect Your Customer, Student, and/or Patient	1320	Food Additives			
1160	Gluten-Free: The Basics and Beyond	1160	Food Allergies, Gluten and Cross- Contact			
1100	School Foodservice: Where We Are Today and Where We're Headed Tomorrow	1320	Nutrition Facts Label 101			
1320	The Quest for Health: Inspiration from Commercial Kitchens	1320	Reducing Sodium			
		1160	Responding to Special Diet Requests: Part One and Part Two			
		1100	Smart Snacks in School			
		1310	Sports Nutrition in K-12 Schools			
		1160	The Kosher Diet			
		1160	Understanding Celiac Disease and the Gluten-Free Diet			
		1160	Understanding Food Allergies			
		1160	Understanding Vegetarian Diets			
		1310	Wellness and You			

Gordon Experience > Resources > Webinars

Gordon Experience > Resources > Foodservice Training Topics





# **Foodservice Training Topics**

- These in-services are designed to help you implement internal training programs in compliance with federal regulations. Each inservice includes:
  - Pre and post test
  - Attendance sheet
  - PowerPoint presentation
  - Presenter notes
  - Activity idea
  - Certificate of completion

home resources foodservice training topics nutrition - k-12 schools

#### Nutrition - K-12 Schools

The following training modules are designed to help train K-12 foodservice employees on critical nutrition topics. These modules will help you implement internal training programs so you can serve delicious, healthy and wholesome meals to your students, and stay in compliance with federal regulations. Each training includes pre and post test, attendance sheet, PowerPoint presentation, presenter notes, activity ideas and a copy ready certificate of completion.

- Sports Nutrition in K-12 Schools
- · Basics of School Breakfast
- Basics of School Lunch
- Smart Snacks in School
- · School Nutrition Standards: The Final Rule
- What is a CN Label?
- Responding to Special Diet Requests: Part One
- Responding to Special Diet Requests: Part Two



# Foodservice Training Topics

#### Video recordings now available for some topics!

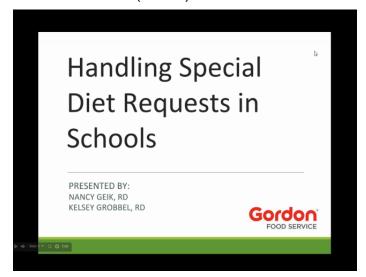
- Wellness & You
- Understanding Food Allergies
- Personal Hygiene & Handwashing
- Food Safety for Cooks





## Webinars

- Live webinars are available 4 times a year
- Recorded webinars from 2014 to present are available
- As appropriate credits have been applied for through the following associations.
  - Association of Nutrition and Foodservice Professionals (ANFP)
  - Academy of Nutrition and Dietetics (The Academy)
  - American Culinary Federation (ACF)
  - School Nutrition Association (SNA)





## Webinars

#### **Recorded Webinar Topics included:**

- Administrative Review Process and Competitive Foods for Schools
- Bite into a Healthy Lifestyle
- Don't Be Fooled By Common Food Safety Myths
- Food Allergies: What You Need to Know to Protect Your Customer, Student and/or Patient
- Gluten-Free: The Basics and Beyond
- Handling Special Diet Requests in Schools
- The Quest for Health: Inspiration from Commercial Kitchens
- Reducing Food Waste
- Successfully Marketing your K-12 Foodservice Program
- Understanding the New Professional Standards Rule for K-12
- Unique and Healthy: Fresh Flavor Ideas for Non-Commercial Menus



## Professional Standards Training

For additional Professional Standards training hours, ask your Customer Development Specialist (CDS)!

They can provide group training on the following topics:

- Marketing Your Child Nutrition Program
- The ABCs of CN Programs
- Food Allergy Awareness
- **Food Safety Basics**
- Documenting Your Menu: Preparing for the AR







## Required Documentation



Experience

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Home **Publications and Guides** Resources Brands Web Resources Camps Catalyst Cycle Menu Management Fine Dining Menu Food Allergen Awareness Food Safety Awareness Foodservice Training Topics Great For Schools K-12

home resources great for schools k-12 documentation

#### K-12 Documentation

According to the USDA, schools are required to keep documentation on file for two types of items:

#### Child Nutrition (CN) labeled items

- · Items that may contain a CN label include:
  - Main dishes that contribute to the meat/meat alternate component of the meal pattern
  - · Juice and juice drink products

Processed items that contribute to the meal pattern but are not CN labeled

- A Product Formulation Statement (PFS) is required for these items
- PFS: signed statement on manufacturer's letterhead, demonstrates how the product contributes to meal pattern requirements

The USDA encourages schools to obtain documentation directly off the package whenever possible. In the event that you are unable to obtain adequate information from the packaging, Gordon Food Service has collected CN labels and PFSs directly from the manufacturer for your reference.

Use this search box to find documentation on the K-12 items stocked at Gordon Food Service.

# Required Documentation

## CN Labeled

Best Prad includes:

1) the

2) a p

3) a p

If the orid photocopy provide th

1) a **l** 

name

2) an name

#### COOKED BEEF PATTIE CRUMBLES

INGREDIENTS: Ground Beef (No More Than 20% Fat), Water, Textured Vegetable Protein Product [Soy Protein Concentrate. Caramel Color, Zinc Oxide, Niacinamide, Ferrous Sulfate. Copper Gluconate, Vitamin A Palmitate, Calcium Pantothenate, Thiamine Mononitrate (B1), Pyridoxine Hydrochloride [B6], Riboflavin (82), Cyanocobalamin (812)], Salt and Potassium Chloride, Flavorings, Sugar, Sodium Phosphates.

CONTAINS SOY ALLERGEN

Sample Copy not for Documenting Federal Meal Requirements

084301 Each 2.40 oz. (By Weight) of Cooked Beef Pattie Crumbles provides CN 2.00 oz.equivalent meat/meat alternate for Child Nutrition Meal Pattern Requirements. (Use of this logo and statement authorized by the Food and Nutrition Service, USDA 07 - 12)

THIS PRODUCT CONTAINS COMMODITIES DONATED BY THE UNITED STATES DEPARTMENT OF AGRICULTURE. THIS PRODUCT SHALL BE SOLD ONLY TO ELIGIBLE RECIPIENT AGENCIES

COOKING INSTRUCTIONS: Heat Irozen meat in entree or covered dish in oven. Time will vary based on load or method of heating (20 to 40 minutes).

DATE: 01-01-2015

FOR INSTITUTIONAL USE KEEP FROZEN

> DISTRIBUTED BY AdvancePierre Foods 9990 PRINCETON RD. CINCINNATI, OH 45246

he CN I abel

iginal product carton; or riginal product carton.

valid photograph or ram operators may ct name **and**:

displaying the product

lisplaying the product



V502



# Required D



9990 Princeton Glendale Road Cincinnati, OH 45246 hone 800-543-1604/513-874-8741 Fax 513-874-7180

## Processed Fo

- The PFS s without a (
- When a va is provided information Statement

#### PRODUCT ANALYSIS FORM FOR NON-CN PRODUCTS PRODUCT FORMULATION STATEMENT FOR MEAT/MEAT ALTERNATE (M/MA)

Product Name:	Code No: 2651		
Manufacturer:_	AdvancePie	erre Foods, Inc.	
Case/Pack/Cou	int/Portion Size: _	Net Wt. 12.25 Lbs / Bulk Packed / 56/3.5 oz	

#### I. Meat/Meat Alternate

The chart below shows how the creditable amount of Meat/Meat Alternate determination.

Description of Creditable Ingredients per Food Buying Guide	Ounces per Raw Portion of Creditable Ingredient	Multiply	Food Buying Guide Yield	Creditable Amount*
Boneless Skinless Chicken Breast	2.680	x	70%	1.876
		x		
		X		
A. Total Creditable Amount <sup>1</sup>				1.876

#### II. Alternate Protein Product (APP)

If the product contains APP, the chart below to determine the creditable amount of APP is filled out. If APP is used,

documentation as described in Attachment A of the sample statement for each APP used is provided.

Description of APP, Manufacturer's name, and code number	Ounces Dry APP Per Portion	Multiply	% of Protein As-Is*	Divide by 18**	Amount APP***
N/A		X		+ by 18	
		X		+ by 18	
B. Total Creditable Amount <sup>1</sup>				-	
C. TOTAL CREDITABLE AMOUNT (A + B rounded down to nearest 1/4 oz)				1.75	

<sup>\*</sup>Percent of Protein As-Is is provided on the attached APP documentation

Total weight (per portion) of product as purchased: 3.50 oz.

I certify that the above information is true and correct and that a 3.50 - ounce serving of the above product (ready for serving) contains 1.75 ounces of equivalent lean meat when prepared according to directions.

(Reminder: Total creditable amount cannot count for more than the total weight of product)

I further certify that any APP used in this product conforms to Food and Nutrition Service regulations (7CFR Parts 210, 220, 225 or 226 Appendix A)

Labeling and Commercialization Services Manager

March 22, 2012

\*This information is needed if a creditable Alternate Protein Product (APP) is used in the product and counted toward meeting the meat/meat alternate requirements.

d product

ading iting



<sup>\*\*18</sup> is the percent of protein when fully hydrated.

<sup>\*\*\*</sup>Creditable amount of APP equals ounces of Dry APP multiplied by the percent of protein as-is divided by 18.

<sup>&</sup>lt;sup>1</sup>Total Creditable Amount must be rounded down to the nearest 0.25oz (1.49 would round down to 1.25 oz meat equivalent). Do not round up.

If you are also crediting APP, you do not need to round down in box A until after you have added the creditable APP amount from box B.

<sup>\*\*</sup>This is not a CN labeled product and the CN PQC Program, which ensures that every production run obtains the above numbers, is not applicable to the production of this item. The numbers above are based on current specifications.

## K-12 Documentation

GES Flame-Broiled Ground Reef Patties with Sov 25 Dunce Cooked Frozen 25 Oz Each,



#### GFS® Flame Broiled Beef Pattie(CN)

Item #: Pieces Per Case: Piece Size (oz.): Case Weight (lb.):

100650 90 2.50 14.06

Data Generated: 11/21/2016

Data Valid As Of: 9/21/2016

Description: Fully cooked, lightly seasoned beef. Soy added. Sprocket shape with subtle

char marks. Sleeve pack. CN labeled.

Technical Label Name: Flame Broiled Beef Patties Caramel Color Added



Brand: GFS

Packaging Type: BULK-SLV

Master Case GTIN: 00093901100658

Master Case Gross Weight: 15.26000

More

Master Case Length: 19.75000

Master Case Width: 13.12500

Master Case Height: 4.81300

Based On: Master Case Cube: 0.72200

Ingredient Ground beef (r

Cases/Pallet: 63

zinc oxide, nia pantothenate, t cyanocobalam

Layers/Pallet: 9

Cases/Layer: 7

phosphate, car product, indiviactual label of ingredient and supplier and w

Frozen Shelf Life (days): 365

tual label of predient and Refrigerated Shelf Life (days): 0

a courtesy and CN Credit: 2 OZ MMA BEEF

completeness or this information and NO WARRANTIES ARE MADE OR IMPLIED; ALL IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE ARE EXPRESSLY EXCLUDED. Click here for K12 spec sheet: https://apps.gfs.com/experience/resources/great-for-schools/files/child-nutrition-

labels/pdfs/100650\_092012.pdf



in the oven. They

Nutrition Facts: Serving Size: 2.50 OZ (70 g) Servings Per Container: 90

Calories / Calories from Fat:	170 / 120	
	% Daily Value **	
Total Fat 13 g	20%	
Saturated Fat 5 g	25%	
Trans Fat 1 g		
Cholesterol 35 mg	12%	
Sodium 220 mg	9%	
Total Carbohydrate 2 g	1%	
Dietary Fiber 1 g	4%	
Sugars 0 g		
Protein 12 g		
Vitamin A	2%	
Vitamin C	0%	
Calcium	4%	
Iron	10%	

\*\* Percent Daily values are based on a 2,000 calorie diet. Your daily values may be higher or lower depending on your calorie needs.

The trans fats reported on this product's nutrition facts panel are naturally occurring.

MonoUnsat Fat

\$82.85	1



alories	From	Fat 117

% Daily Value \* 20%

Trans Fat 1g	
PolyUnsat. Fat	n/a

n/a

# **Database Update**

- We understand how important it is to have ingredients and allergen statements:
  - o Ingredients and allergen statements are now available for more items:
    - Database 50% of the items have nutrition and ingredient/allergens available

_	Driaritized the Ten		Motional brondo
More	Nutrition		
	I		
Based On: AP	Chix, Tenderloins, Breaded,	RTC, Tyso ▼ Rounding	: On *

## Ingredients

For ingredient or allergen information, please contact: Tyson Foodservice, phone: 800-248-9768/web page: <a href="www.tysonfoodservice.com">www.tysonfoodservice.com</a>. Please reference manufacturer number: 24574-928. Prior to consuming the product, individuals with severe food allergies should confirm the ingredient information on the actual label of the product. Nutrition and Ingredient statement updated November 2015. This ingredient and nutrition information was provided by the third-party product manufacturer and/or supplier and was not in any way created or verified by GFS. The information is being passed on as a courtesy and for informational purposes only. GFS in no way guarantees the accuracy or completeness of this information and NO WARRANTIES ARE MADE OR IMPLIED; ALL IMPLIED WARRANTIES OF MERCHANTABILITY AND EITNESS FOR A PARTICULAR PURPOSE ARE EXPRESSLY EXCLUDED.

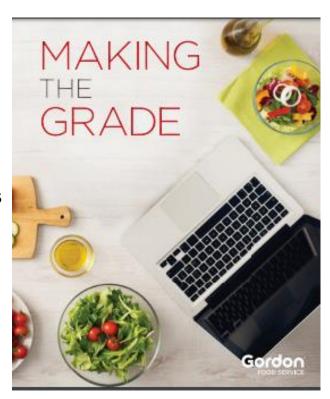






# Making the Grade

- Comes out annually for the upcoming school year
  - 2016-2017 Making the Grade available now
- Important updates on:
  - Regulations
  - New products and product lists
  - Sample cycle menus that meet USDA regulations
  - Education resources for students
  - Professional Standards training opportunities





# Menu Templates

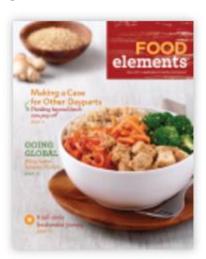
- K 8 Menu Template
- 9 12 Menu Template
- New in 2017:
  - Child and Adult Care Food Program Menu template
    - Available now!



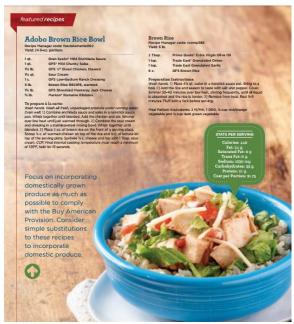


## **Food Elements**

- Resources to help keep foodservice operations ahead of the trends and regulations
- Comes out 3 times/year Spring, Summer, Fall
- Includes:
  - Recipes
    - Highlighting popular ingredients & items
  - Ask the Dietitian
  - Regulation Update

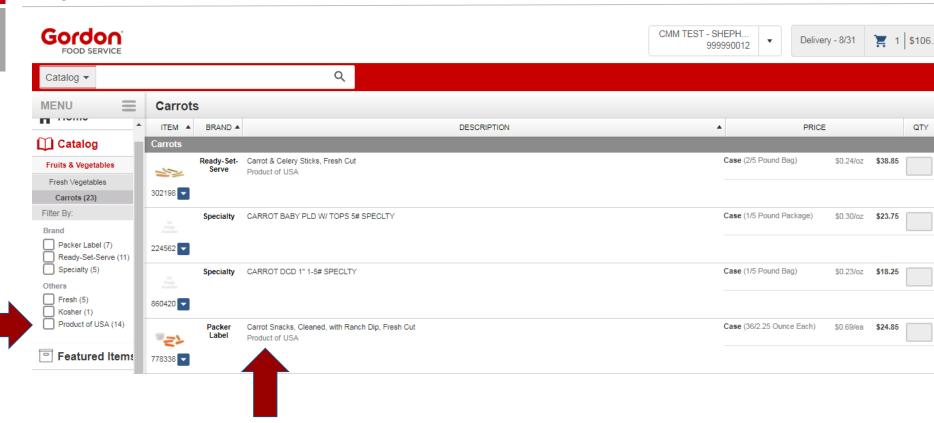


Food Elements fall 2017





# **Buy American**



- Commodity or product must be substantially produced and processed within the United States.
  - It is further defined that "substantial" indicates that "over 51%
     of the final processed product consists of agricultural
     commodities that were grown defines to a service.

# Identifying Gluten Free Items

## Login to Gordon Experience and click on the Online Ordering icon



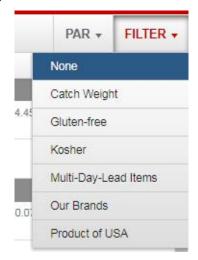
FOOD SERVICE

## For searching within your Order Guide:

1. Click Order Guide on the left navigation bar

2. Click "Filter" in the upper right-hand corner of this window and choose the "Gluten-free" filter

option



## For searching within the Product Catalog:

- 1. Enter a general product name (examples: bread) within the Search box and search the catalog
  - a. Once the results are displayed, add the Gluten-free filter by choosing this option from the left-hand Menu. (Note: Gluten-free is found in the "Other" Category)

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Restaurant

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#### Education



Cashing in on Coffee in Education

You could have profits pouring in by starting a coffee program in your school.



POS Data Builds Smart School Menus

Foods you serve can be more profitable and popular when guided by sales and purchasing analysis.



A Procurement Playbook for Schools

Having the right people in place will make sure schools follow rules when using federal dollars to buy food.



The Resurgence of the Buy American Provision



On-Campus Events-the Main Attraction

Utilizing campus dining services and



Cleaning the Cafeteria—it's a Matter of Customer Service

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**Culinary and Recipes** 

Running Your Business

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### Making a Case for Other Dayparts in K-12



#### **Related Articles**

#### **Digital Dashboards**

Running Your Business

#### Checklist: Holiday Planning Made Simple

Running Your Business

#### Spring Holidays: 5 Ways to Drive Success

Running Your Business

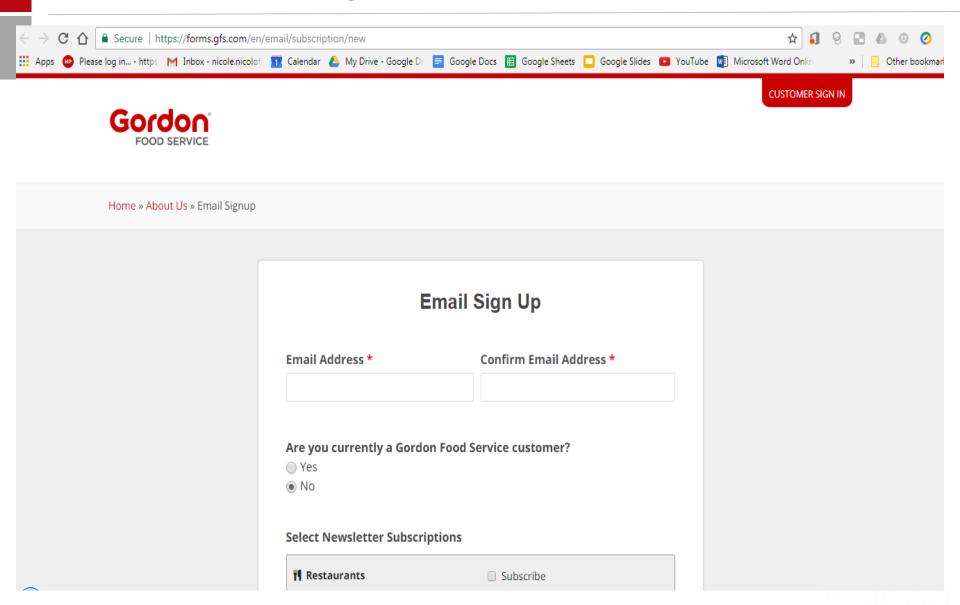
# Data shows there's plenty of room to expand beyond lunch in school foodservice. Here are 7 steps to help you do just that.

What began more than 70 years ago as a hot lunch program for undernourished schoolchildren has evolved into a comprehensive effort to ensure that children have access to healthy nutrition throughout the day and year. The federal government provides reimbursements to School Food Authorities to encourage or assist schools in serving breakfasts, snacks during the day, after-school snacks, supper and summer meals in addition to lunches. Beyond the financial incentives these programs deliver to schools, they enhance learning by combating the damaging effects of food insecurity and poor nutrition.

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